

# Vote 8

## Provincial Treasury

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<b>To be appropriated by Vote in 2010/11</b>	<b>R133 094 000</b>
<b>Responsible MEC</b>	<b>MEC for Finance</b>
<b>Administrating Department</b>	<b>Provincial Treasury</b>
<b>Accounting Officer</b>	<b>Head of Department : Provincial Treasury</b>

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### 1. Overview

#### Core Function and Responsibilities

The core functions and responsibilities of a Provincial Treasury are outlined in the Public Finance Management Act and the Municipalities Finance Management Act and they briefly entail the following:

- Coordinating and Monitoring activities of risk management in the province
- The preparation of the provincial budget
- Exercising control over the implementation of the provincial departmental budgets
- Promoting and enforcing transparency and effective management of revenue, expenditure, assets and liabilities of the provincial departments and public entities
- Issuing provincial treasury instructions
- Complying with the annual Division of Revenue Act.
- Assisting provincial departments and public entities in their respective capacity building efforts for effective, efficient and transparent financial management
- Assist the provincial departments with implementing and maintaining financial systems, personnel salary systems as well as the basic accounting system
- Ensure adherence to Supply Chain Management (SCM ) best practices
- Preparing consolidated financial statements
- Monitoring local government budgets
- Investigating any systems of financial management and internal controls applied by the provincial departments or public entities.

#### Vision

To be the heartbeat of sound financial management that supports economic growth and development.

#### Mission

Render timeous and responsive service delivery to clients through:-

The promotion of efficient, effective and transparent economic use of provincial resources.  
Ensuring the alignment of strategic plans and budgets to provincial growth and development strategy.

## **Acts and Regulations Administered by the Department**

- Public Finance Management Act 1 of 1999
- Municipal Finance Management Act of 2003
- Treasury Regulations issued in terms of the PFMA
- Northern Cape Provincial Tender Board Act 2, 1994
- Preferential Procurement Policy Framework Act 5, 2000 and its Regulations
- Basic Conditions of Employment Act
- Public Service Act, 2001
- Employment Equity Act 55 of 1998
- Public Service Regulations
- PSCBC Resolutions
- Skills Development Act
- Skills Development Levy Act
- Labour Relations Act 1995, Act 66 of 1995
- Promotion of access to Information Act 2 of 2000
- Constitution of the Republic of South Africa Act 108 of 1996
- Qualification Authority Act, 1995

## **2. Review of the current financial year**

Provincial Medium Term 2010/2013 Budget Policy Statement again provided an indication for what could be expected in the provincial 2010 MTEF budget. Furthermore, District Socio Economic Review 2009 sketched the enormous District Socio Economic challenges. A provincial Socio Economic Review will be tabled during the tabling of the 2010 main Appropriation Bill.

The Fiscal Policy unit has consolidated on some of the achievements in terms of improving and enhancing revenue collection by working closely with major revenue collecting departments. These departments were guided in terms of how the budget for own revenue should be crafted and accounted for. Treasury has been able to ensure that departments align fee increases with the financial year.

The interaction with departments especially with the Department of Health bear fruit as the department estimated an increase of more than 100 per cent on the revenue collection for the coming year. Currently we are running with the process of investigating the possibility of introducing the tourism levy to increase the tax base of the province.

The Infrastructure Delivery Improvement Programme (IDIP) which was designed to help address challenges relating to capacity of delivery processes including skills, systems and governance - was implemented in the immovable asset intensive departments, namely the Department of Roads and Public Works, the Department of Education and the Department of Health. These long term programmes have helped identify and address deficiencies to effective and efficient delivery of infrastructure; as well as highlight the importance of immovable asset management. The IDIP phase III will commence in the 2010 MTEF.

Provincial Treasury will also continue to implement strict cash flow regulations which has resulted in a tremendous improvement with regard to the cash flow situation in the province, this coupled with the continued technical support that we provide to departments. To this end two officials have been seconded to the departments of Health and Education.

## Achievements

- The department managed to sustain unqualified audit opinion for two consecutive years.
- For the first time since 1994 the Department of Health did a complete asset count and verification in the province.
- After consultation within the province a concept to introduce social responsibility in all bids with a contract value over half a million was drafted, well received and will be introduced 2010/2011 after approval.
- The tabling of the consolidated financial information for the first time on the legislated time frame.
- Successful implementation of preparation of Interim Financial Statements in Provincial Departments.
- The cash flow unit is inundated with requests from other provinces with the view of sharing best practices with regard to cash flow management in our province.
- Department managed to reduce expenditure incurred as a result of the interest on bank overdraft because of improved cash flow management.

## 3. Outlook for the coming financial year

The Internal Audit unit has relocated from Office of the Premier to Provincial Treasury with effect from 1 April 2010. The unit currently finds it difficult to achieve its objectives largely as a result of necessary specialised audit skills. This unit will place emphasis on corporate governance issues, whereby risks and control assessment procedures will be subject to review. A rigorous capacity building will be implemented to improve the performance of the internal audit staff.

Other issues:-

- Continue with the implementation of LOGIS across all provincial departments.
- Strengthen Provincial Treasury to further assist Municipalities
- Contain and curtail overspending in all provincial departments.
- Stabilisation of the budgets of the departments of Education and Health

## 4. Receipts and financing

### 4.1 Summary of receipts

The following sources of funding are used for the Vote: 8

Table 4.1: Summary of Receipts: Provincial Treasury

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited						
R thousand	2006/07	2007/08	2008/09						
Treasury Funding				2009/10			2010/11	2011/12	2012/13
Equitable share	50 032	76 156	141 904	108 738	134 889	132 245	133 094	140 934	147 885
Conditional grants									
Total receipts	50 032	76 156	141 904	108 738	134 889	132 245	133 094	140 934	147 885

Table 4.2: Departmental receipts: Provincial Treasury

Table 4.2: Departmental receipts: Provincial Treasury									
	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited						
R thousand	2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13
Tax receipts									
Casino taxes									
Horse racing taxes									
Liquor licences									
Motor vehicle licenses									
Sales of goods and services other than capital assets	37	43	52	50	50	57	54	53	51
Transfers received									
Fines, penalties and forfeits									
Interest, dividends and rent on land	1 221	2 134	557	2 450	2 450	3 533	543	562	559
Sales of capital assets		179							
Financial transactions in assets and liabilities	9	40	12				9	12	10
Total departmental receipts	1 267	2 396	621	2 500	2 500	3 590	606	627	620

The major revenue that the department reports on in its financials is interest revenue and the department is not in control of the account that accrues this revenue or the rate charged. Hence the department will project revenue collection that is consistent with the actual revenue collected as per the financial statement of the previous year 2008/09.

## 5. Payment Summary

### 5.1 Key assumptions

#### 5.1.1 Provision for salary increases

Provision for Improvement in Conditions of Service (ICS) included in the baseline allocation is calculated at 5.3 per cent; 5.5 per cent and 5 per cent Increase for the MTEF period 2010/11 to 2012/13 and 1 per cent provided for Pay Progression on the Departmental wage bill for the same period.

#### 5.1.2 Provision for inflation change and MTEF growth assumption

The MTEF allocation provide for an average increase rate of approximately 5.9 per cent on the Adjusted budget of 2009/10 for 2010/11 budget; a growth rate of approximately 5.8 per cent for 2011/12 on 2010/11 and an average of approximately 4.9 per cent for 2012/13.

### 5.2 Programme Summary:

The MTEF baseline allocations for the period 2010/11 to 2012/13 are:

<b>Financial year</b>	<b>2010/11</b>	<b>R133.094 million</b>
<b>Financial year</b>	<b>2011/12</b>	<b>R140.934 million</b>
<b>Financial year</b>	<b>2012/13</b>	<b>R147.885 million</b>

Table 5.2: Summary of Payments and Estimates: Provincial Treasury

Table 9.2: Summary of Payments and Estimates: Provincial Treasury									
	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited						
R thousand	2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13
Administration	23 121	35 662	55 166	42 790	58 649	59 607	52 613	55 850	58 932
Sustainable Resource Management	16 362	25 782	60 225	28 232	37 684	35 667	37 609	39 515	41 181
Assets And Liabilities Management	4 925	7 955	14 095	15 178	17 978	16 926	19 221	20 445	21 306
Financial Governance	5 624	6 757	12 418	22 538	20 578	20 045	23 651	25 124	26 466
Total payments and estimates	50 032	76 156	141 904	108 738	134 889	132 245	133 094	140 934	147 885

The significant increase in Administration programme since 2006/07 is due to appointments in the programme and office leases budget that increases as the department grows in head counts. In 2008/09 and 2009/10 more funding was availed for the Department's of Health and Education intervention hence the increase.

Sustainable Resource Management subprogramme was allocated funds in both 2008/09 and the adjustment budget of 2009/10 in the Sustainable Resource Management programme hence the significant increases in those financial years. Furthermore the steady increase is due to appointments in the programme to build capacity.

Except for the capacity building through appointments in Financial Governance the main reason for the increase in that programme is due to the relocation of the internal Audit unit from the office of the Premier to the department.

Table 5.3: Summary of Provincial Payments and Estimates by Economic Classification: Provincial Treasury

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited						
R thousand	2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13
Current payments	48 219	72 822	138 554	106 714	131 498	128 938	131 368	139 497	146 248
Compensation of employees	28 144	39 641	56 430	73 688	76 850	77 115	86 189	90 892	95 589
Goods and services	20 048	33 181	82 124	33 026	54 648	51 823	45 179	48 605	50 659
Interest and rent on land	27								
Unauthorised expenditure									
Transfers and subsidies:	21	150	740	154	941	870	286	291	296
Provinces and municipalities	21								
Departmental agencies and accounts				74	77		86	91	96
Universities and technikons									
Foreign governments and international organisations									
Public corporations and private enterprises		67				67			
Non-profit institutions			46						
Households		83	694	80	864	803	200	200	200
Payments for capital assets	1 792	3 184	2 610	1 870	2 450	2 437	1 440	1 146	1 341
Buildings and other fixed structures									
Machinery and equipment	1 611	3 184	2 303	1 870	2 450	2 437	1 440	1 146	1 341
Heritage assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets	181		307						
Payments for financial assets									
Total economic classification	50 032	76 156	141 904	108 738	134 889	132 245	133 094	140 934	147 885

The significant total increase in expenditure trends as reflected from 2006/07 to the revised figures of 2009/10 are due to the gradual appointments in the Asset and Liabilities Management and Financial Governance programmes as reflected under the expenditure trend for compensation of employees.

The significant increase in programme 1: Administration is mainly due to the appointment of consultants to assist Department of Health and Education.

## 6. Programme description

### Programme 1: Administration

**AIM:** To provide and maintain high quality support services to the Member of Executive Council and the department pertaining to sound financial management, human resource management and administration.

Table 6.1: Summary of payments and estimates: Programme 1 : Administration

Outcome				Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
Audited	Audited	Audited							
R thousand	2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13
Office of the MEC	7 386	6 196	6 146	6 027	7 441	6 402	6 977	7 447	8 022
Management Services	2 432	3 981	11 545	4 082	14 447	11 494	4 368	4 716	4 955
Corporate Services	6 274	16 587	14 345	16 333	14 533	14 333	15 382	16 383	17 152
Financial Management (CFO)	7 029	8 898	10 996	13 746	13 326	12 330	14 055	15 025	15 890
Security and Records Management			12 134	2 602	8 902	15 048	11 831	12 279	12 913
Total	23 121	35 662	55 166	42 790	58 649	59 607	52 613	55 850	58 932

2010/11 : MEC Remuneration payable R1 511 000

The marginal increase reflected in Management Services since 2006/07 to 2008/09 is provincial resolution that mandated the department to intervene at the department of Health and Education. This intervention continued in 2009/10 hence the increase from the main appropriation to revised estimate.

Corporate Services and Financial Management directorate reflects an increase since 2006/07 onwards as the directorate was capacitated. The decrease in the 2009/10 main appropriation and the adjusted budget is due to the adjustment of the budget to make provision to the lease payment in Security and Records management. As the department appointed more staff more office space was required hence the significant increase in Security and Records Management since building lease payments are centralised in that sub-programme.

Table 6.1.1: Summary of payments and estimates by economic classification: Programme 1 : Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2010/11	2011/12	2012/13
	2006/07	2007/08	2008/09	2009/10					
Current payments	22 115	34 200	54 119	41 644	56 466	58 048	51 709	55 107	58 017
Compensation of employees	10 303	15 092	20 736	27 237	27 947	27 488	29 488	30 964	32 885
Goods and services	11 785	19 108	33 383	14 407	28 519	30 560	22 221	24 143	25 132
Interest and rent on land	27								
Unauthorised expenditure									
Transfers and subsidies:	9	147	84	154	941	870	286	291	296
Provinces and municipalities	9								
Departmental agencies and accounts				74	77		86	91	96
Universities and technikons									
Foreign governments and international organisations									
Public corporations and private enterprise		67				67			
Non-profit institutions			46			67			
Households		80	38	80	864	803	200	200	200
Payments for capital assets	997	1 315	963	992	1 242	689	618	452	618
Buildings and other fixed structures									
Machinery and equipment	997	1 315	762	992	1 242	689	618	452	618
Heritage assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets			201						
Payments for financial assets									
Total economic classification	23 121	35 662	55 166	42 790	58 649	59 607	52 613	55 850	58 931

## Programme 2 - Sustainable Resource Management

**AIM:** The aim of the Sustainable Resources Management Chief Directorate is to provide professional advice and support the Head of Department on provincial fiscal policy, public finance developments and management of the annual provincial budget process, and to manage the provincial government's fiscal resources effectively. The chief directorate comprises of five sub-programmes, namely, Programme Support, Economic Analysis, Fiscal Policy, Budget Management and Municipality Finance

Table 6.2: Summary of payments and estimates: Programme 2 : Sustainable Resource Management

Table 6.2: Summary of payments and estimates: Programme 2 - Sustainable Resource Management									
	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2010/11	2011/12	2012/13
R thousand	2006/07	2007/08	2008/09	2009/10					
Programme Support		525	1 127	1 713	1 527	1 332	1 872	1 975	2 071
Economic Analysis			1 471	2 183	4 069	3 556	3 928	4 122	4 243
Fiscal Policy	1 901	2 410	3 022	3 240	3 540	3 507	4 100	4 335	4 536
Budget Management	9 509	14 991	45 837	13 713	20 424	18 042	14 497	15 384	16 176
Public Finance	4 952	7 856	8 768	7 383	8 124	9 230	13 212	13 699	14 155
Total	16 362	25 782	60 225	28 232	37 684	35 667	37 609	39 515	41 181

Economic Analysis directorate in the department started to be capacitated in 2008/09 and in 2009/10 was fully functional hence the increase in expenditure and the MTEF budget. The allocation for Fiscal Policy sub programme has increased gradually since 2006/07 and was fully capacitated in 2008/09.

The significant increase in expenditure trends of Budget Management as reflected under goods and services is due to the allocation for the provincial interest on overdraft. Compensation of employees also increased due to the departments drive to strengthen the department.

The decline in 2009/10 is a reflection that the interest payment will decline as the Provincial overdraft decline. Public finance sub programme reflects a steady increase since 2006/07 as the directorate is capacitated to implement the MFMA. The significant increase over the 2010/11 MTEF is due to an earmarked funding amounting to R5 million to strengthen the MFMA oversight on municipalities.

Table 6.2.1: Summary of payments and estimates by economic classification: Programme 2

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2010/11	2011/12	2012/13
	2006/07	2007/08	2008/09						
<b>Current payments</b>	<b>16 090</b>	<b>24 905</b>	<b>59 417</b>	<b>28 009</b>	<b>37 461</b>	<b>35 297</b>	<b>37 329</b>	<b>39 280</b>	<b>40 941</b>
Compensation of employees	9 590	13 724	17 070	18 902	20 354	21 892	24 340	25 601	26 722
Goods and services	6 500	11 181	42 347	9 107	17 107	13 405	12 989	13 679	14 219
Interest and rent on land									
Unauthorised expenditure									
<b>Transfers and subsidies:</b>	<b>8</b>	<b>3</b>							
Provinces and municipalities	8								
Departmental agencies and accounts									
Universities and technikons									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households		3							
<b>Payments for capital assets</b>	<b>264</b>	<b>874</b>	<b>808</b>	<b>223</b>	<b>223</b>	<b>370</b>	<b>280</b>	<b>235</b>	<b>240</b>
Buildings and other fixed structures									
Machinery and equipment	264	874	702	223	223	370	280	235	240
Heritage assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets			106						
<b>Payments for financial assets</b>									
<b>Total economic classification</b>	<b>16 362</b>	<b>25 782</b>	<b>60 225</b>	<b>28 232</b>	<b>37 684</b>	<b>35 667</b>	<b>37 609</b>	<b>39 515</b>	<b>41 181</b>

The significant increase in expenditure trends of Budget Management as reflected under goods and services is due to the Provincial Interest on overdraft. Compensation of employees also increased due to the departments drive to strengthen the department.

## Service delivery measures

Programme / Subprogramme / Performance Measures	Estimated Annual Targets		
	2010/2011	2011/2012	2012/2013
<b>Programme 2: Sustainable Resource Management</b>			
<b>2.2 Economic Analysis</b>			
Northern Cape Provincial Treasury Policy Briefs - Number of assessment reports	2	2	2
Impact Assessment Reports produced	1	1	1
<b>2.3 Fiscal Policy</b>			
Training sessions and workshops conducted	2	2	2
Ensure the province increases own revenue(% increase of the preceeding financial year)	10	10	10
Identification of a new source of revenue	1	1	1
<b>2.4 Budget Management</b>			
Number of expenditure reports to EXCO produced	2	2	2
Number of consolidated IYM reports compiled	13	13	13
Number of monthly IYM reports submitted by municipalities	1	1	1
<b>2.5 Public Finance</b>			
No of schedules of key-deadline tabled & monitored	31	31	31
No of monthly budget statements received	372	372	372
No of consolidated reports compiled	12	12	12
No of quarterly reports compiled	4	4	4
No of feedbacks to municipalities that submitted within the timeframes	100%	1	1
No of training workshops held per district	1	1	1

### Programme 3 - Asset and Liabilities Management

**Aim:** This programme's aim is to provide policy direction, facilitating the effective and efficient management of physical and financial assets, PPP's and liabilities.

Table 6.3: Summary of payments and estimates: Programme 3 : Assets And Liabilities

Table 6.3: Summary of payments and estimates: Programme 3: Assets And Liabilities									
	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited						
R thousand	2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13
Programme Support		440	1 054	1 713	1 413	1 255	1 872	1 975	2 071
Asset Management	2 927	4 247	6 236	6 257	6 857	5 652	7 642	8 144	8 513
Support and Interlinked Financial Systems	1 998	3 268	6 728	4 889	8 789	9 385	7 308	7 750	8 033
Public Private Partnership			77	2 319	919	634	2 399	2 576	2 689
Total	4 925	7 955	14 095	15 178	17 978	16 926	19 221	20 445	21 306

The allocated budget for Asset Management directorate has been increasing since 2006/07 in order to build capacity in the directorate. The reason for the decline in revised estimate 2009/10 in the directorate is due to the adjustment of the budget to accommodate the shortfall in Support and Interlinked due to the roll out of SCOA and Logis. The decline in expenditure trend for the PPP directorate in 2009/10 is due to the department not having filled the posts in the directorate.

Table 6.3.1: Summary of payments and estimates by economic classification: Programme 3

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2010/11	2011/12	2012/13
	2006/07	2007/08	2008/09						
				2009/10					
<b>Current payments</b>	<b>4 610</b>	<b>7 052</b>	<b>13 013</b>	<b>14 972</b>	<b>17 772</b>	<b>16 653</b>	<b>19 022</b>	<b>20 264</b>	<b>21 163</b>
Compensation of employees	3 966	5 922	9 876	10 145	12 945	13 627	13 921	14 737	15 326
Goods and services	644	1 130	3 137	4 827	4 827	3 026	5 101	5 527	5 837
Interest and rent on land									
Unauthorised expenditure									
<b>Transfers and subsidies:</b>	<b>2</b>		<b>656</b>						
Provinces and municipalities	2								
Departmental agencies and accounts									
Universities and technikons									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households			656						
<b>Payments for capital assets</b>	<b>313</b>	<b>903</b>	<b>426</b>	<b>206</b>	<b>206</b>	<b>273</b>	<b>199</b>	<b>181</b>	<b>143</b>
Buildings and other fixed structures									
Machinery and equipment	313	903	426	206	206	273	199	181	143
Heritage assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets									
<b>Payments for financial assets</b>									
<b>Total economic classification</b>	<b>4 925</b>	<b>7 955</b>	<b>14 095</b>	<b>15 178</b>	<b>17 978</b>	<b>16 926</b>	<b>19 221</b>	<b>20 445</b>	<b>21 306</b>

The major increase in expenditure trends for the 2006/07 financial year to revised estimate 2009/10 in this programme is due to the appointment of staff to strengthen the department. The roll out of Logis in the province was as well a major cost driver that affected the increase in expenditure trends in this programme.

Asset Management being the major reasons for audit qualifications in the province hence the department's drive to capacitate the departments as reflected in the increased expenditure trend for the Asset Management directorate as more officials were appointed to provide capacity building/assistance to the departments.



## Service delivery Measures

Programme / Subprogramme / Performance Measures	Estimated Annual Targets		
	2010/2011	2011/2012	2012/2013
<b>Programme 3: Asset and Liabilities Management</b>			
<b>3.2 Asset Management</b>			
Monthly reporting of SCM information on contracts awarded above R100 000 inclusive	12	12	12
Number of guidelines issued	2	2	2
Number of demand research reports published	2	2	2
<b>3.3 Supporting and Interlinked Financial Systems</b>			
Number of monthly transversal system forum meetings held	12	12	12
Number of Quarterly reports drawn on departmental structures with accompanying checklist on compliance to Accounting Officers.	4	4	4
Number of departments prepared for readiness in implementing Logis	12	12	0
Number of qualifying sites where Logis were implemented	12	12	0
Number of users trained on BAS	72	72	72
Number of users trained on Persal	96	96	96
Number of users trained on Vulindlela	8	8	8
Number of users trained on Logis	72	72	72
<b>3.4 Public Private Partnership</b>			
Marketing PPP program and conducting research on potential PPP projects	2	2	2
Number of municipalities visited	5	5	5
Availability of monitoring reports for the fleet management PPP	4	4	4

## Programme 4 – Financial Governance

**Aim:** To promote accountability through substantive reflection of financial activities of the province as well as compliance with financial norms and standards.

Table 6.4: Summary of payments and estimates: Programme 4 : Financial Governance

Table 6.4: Summary of payments and estimates: Programme 4: Financial Governance									
	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited						
R thousand	2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13
Programme Support		199	1 167	1 713	1 713	1 466	1 872	1 975	2 071
Accounting Services	948	1 241	3 164	7 627	6 827	6 614	6 788	7 213	7 678
Norms and Standards		86	1 743	2 360	3 063	3 070	3 474	3 726	3 861
Risk Management				3 870	2 007	1 927	4 056	4 323	4 573
Total	5 624	6 757	12 418	22 538	20 578	20 045	23 651	25 124	26 466

The increase in expenditure from 2006/07 to 2009/10 in Provincial Accounting Services is due to capacitating the directorate with the appointment of personnel as well as merger with Municipal Accounting Services. The decline on the Main appropriation to the revised estimate 2009/10 is due to the adjustment of the departmental budget to defray over-expenditure in other programmes. The directorate Risk Management is still under capacitated in terms of staffing hence the decline from the main appropriation to the revised, but the department is in the recruitment process hence the MTEF budget reflect the increase in allocation.

Norms and Standards directorate was also short staffed since 2006/07 but has since 2009/10 been fully staffed hence the increase in expenditure to the revised estimate.

Provincial Internal Audit unit was relocated to the department as from 01 April 2010 and the MTEF budget as well as historical data was provided with the relocation.

Table 6.4.1: Summary of payments and estimates by economic classification: Programme 4

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2010/11	2011/12	2012/13
	2006/07	2007/08	2008/09						
<b>Current payments</b>	<b>5 404</b>	<b>6 665</b>	<b>12 005</b>	<b>22 089</b>	<b>19 799</b>	<b>18 940</b>	<b>23 308</b>	<b>24 846</b>	<b>26 126</b>
Compensation of employees	4 285	4 903	8 748	17 404	15 604	14 108	18 440	19 590	20 655
Goods and services	1 119	1 762	3 257	4 685	4 195	4 832	4 868	5 256	5 471
Interest and rent on land									
Unauthorised expenditure									
<b>Transfers and subsidies:</b>	<b>2</b>								
Provinces and municipalities	2								
Departmental agencies and accounts									
Universities and technikons									
Foreign governments and international organisations									
Public corporations and private enterprises									
Non-profit institutions									
Households									
<b>Payments for capital assets</b>	<b>218</b>	<b>92</b>	<b>413</b>	<b>449</b>	<b>779</b>	<b>1 105</b>	<b>343</b>	<b>278</b>	<b>340</b>
Buildings and other fixed structures									
Machinery and equipment	37	92	413	449	779	1 105	343	278	340
Heritage assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets	181								
<b>Payments for financial assets</b>									
<b>Total economic classification</b>	<b>5 624</b>	<b>6 757</b>	<b>12 418</b>	<b>22 538</b>	<b>20 578</b>	<b>20 045</b>	<b>23 651</b>	<b>25 124</b>	<b>26 466</b>

The major increase in expenditure trends for the 2006/07 financial year to revised estimate 2009/10 in this programme is due to the appointment of staff to strengthen the department in as far as monitoring and consolidation of provincial Financial Statements are concerned. The significant increase in the MTEF expenditure trend for this programme is due to the relocation of the Provincial Internal Audit unit to the department.

Programme / Subprogramme / Performance Measures	Estimated Annual Targets		
	2010/2011	2011/2012	2012/2013
<b>Programme 4: Financial Governance</b>			
<b>4.2 Accounting Services</b>			
Number of departments provided technical support on accounting reforms.	13	13	13
Number of public entities provided technical support on accounting reforms.	1	1	1
Number of municipalities provided technical support on accounting reforms.	31	31	31
Number of assessment reports on compliance certificate issued monthly.	144	144	144
Number of assessment reports on compliance certificate issued quarterly.	48	48	48
Number of officials trained on the accounting reforms.	140	140	140
Consolidated Annual Financial Information tabled by 31 October	1	1	1
<b>4.3 Norms and Standards</b>			
Public sector financial norms and standards rolled out annually.			
Financial Management Capability Maturity Model by April 2010.	1	1	1
MFMA Implementations plans by October 2010.	1	1	1
Quarterly assessment on levels of compliance to norms and standards by departments and municipalities.	4	4	4
Number of compliance letters issued.	76	108	108
Number of officials trained on financial management reforms.	80	100	120
<b>4.4 Risk Management</b>			
Number of functional risk management structures established in departments.	6	6	6
Number of functional risk management structures established in municipalities.	3	3	3
Number of functional risk management structures established in Public Entities.	1	1	1
Number of departments assessed for compliance with the risk management framework.	13	13	13
Number of municipalities assessed for compliance with the risk management framework.	31	31	31
Number of Public Entities assessed for compliance with the risk management framework.	1	1	1
Number of risk assessments facilitated for Provincial Treasury.	2	2	2
Number of capacity building programmes implemented for the Province.	4	4	4
<b>4.5 Provincial Internal Audit</b>			
Establishment of an approved Risk-based plan	1	1	1
Perform operational, performance and information systems risk based audits in terms of approved plan	40	50	50
Perform requests from clients and audit committee	100%	100%	100%
Perform audits with the necessary proficiency and due professional care	3	4	4
Development of an Efficient System orientated auditing program	10	10	10
To foster an assurance conscience provincial government.	3	3	3

## 6.5 Other programme information

Table 6.2.1: Personnel numbers and costs: Provincial Treasury

	As at 31 March 2007	As at 31 March 2008	As at 31 March 2009	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012
<b>Personnel numbers</b>						
Programme 1: Administration	60	76	99	93	109	109
Programme 2: Sustainable and Resource Management	38	58	67	70	73	75
Programme 3: Asset and Liabilities Management	28	35	42	49	57	62
Programme 4: Financial Governance	20	25	39	45	53	53
<b>Total personnel numbers *</b>	<b>146</b>	<b>194</b>	<b>247</b>	<b>257</b>	<b>292</b>	<b>299</b>
<b>Total personnel cost (R thousand)</b>	<b>28,144</b>	<b>39,641</b>	<b>56,430</b>	<b>78,700</b>	<b>86,189</b>	<b>90,892</b>
<b>Unit cost (R thousand)</b>	<b>193</b>	<b>204</b>	<b>228</b>	<b>306</b>	<b>295</b>	<b>304</b>

Table 6.2.2: Summary of departmental personnel numbers and costs

	Outcome			Main appropriatio 0	Adjusted appropriatio 0	Revised estimate 0	Medium-term estimates		
	Audited	Audited	Audited				0	0	0
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
<b>Total for the department</b>									
Personnel numbers	146	194	247	270	270	259	292	299	311
Personnel costs	28,144	39,641	56,430	73,688	76,850	77,115	86,189	90,892	95,589
<b>Human resources component</b>									
Personnel numbers (head count)	29	39	33	33	33	31	35	35	35
Personnel cost	2,824	5,562	6,929	8,825	8,825	10,034	9,248	9,641	9,918
Head count as % of total for department									
Personnel cost as % of total for department									
<b>Finance component</b>									
Personnel numbers (head count)	20	24	30	33	33	29	35	35	37
Personnel cost	3,495	5,226	5,896	9,050	9,330	7,788	8,924	9,395	10,079
Head count as % of total for department									
Personnel cost as % of total for department									
<b>Full time workers</b>									
Personnel numbers (head count)	97	131	175	201	201	196	222	229	239
Personnel cost	21,825	28,853	41,848	55,012	57,894	58,455	68,017	71,856	75,592
Head count as % of total for department									
Personnel cost as % of total for department									
<b>Part-time workers</b>									
Personnel numbers (head count)									
Personnel cost									
Head count as % of total for department									
Personnel cost as % of total for department									
<b>Contract workers</b>									
Personnel numbers (head count)			9	3	3	3			
Personnel cost			1,757	801	801	838			
Head count as % of total for department									
Personnel cost as % of total for department									

**Table 6.2.3 Reconciliation of structural changes**

<b>Programmes for 2009/10</b>			<b>Programmes for 2010/11</b>	
Programme 1: Administration	<ol style="list-style-type: none"> <li>1. Office of the MEC</li> <li>2. Management Service</li> <li>3. Corporate Service</li> <li>4. Financial Management (CFO)</li> <li>5. Security and Records Management</li> </ol>		Programme 1: Administration	<ol style="list-style-type: none"> <li>1. Office of the MEC</li> <li>2. Management Service</li> <li>3. Corporate Service</li> <li>4. Financial Management (CFO)</li> <li>5. Security and Records Management</li> </ol>
Programme 2: Financial Planning and Resource management	<ol style="list-style-type: none"> <li>1. Programme Support</li> <li>2. Economic Analysis</li> <li>3. Fiscal Policy</li> <li>4. Budget Management</li> <li>5. Public Finance</li> </ol>		Programme 2: Financial Planning and Resource management	<ol style="list-style-type: none"> <li>1. Programme Support</li> <li>2. Economic Analysis</li> <li>3. Fiscal Policy</li> <li>4. Budget Management</li> <li>5. Public Finance</li> </ol>
Programme 3: Asset and Liabilities	<ol style="list-style-type: none"> <li>1. Programme Support</li> <li>2. Asset Management</li> <li>3. Liabilities Management</li> <li>4. Support and Interlinked Financial System</li> <li>5. Public Private Partnership</li> </ol>		Programme 3: Asset and Liabilities	<ol style="list-style-type: none"> <li>1. Programme Support</li> <li>2. Asset Management</li> <li>3. Liabilities Management</li> <li>4. Support and Interlinked Financial System</li> <li>5. Public Private Partnership</li> </ol>
Programme 4: Financial Governance	<ol style="list-style-type: none"> <li>1. Programme Support</li> <li>2. Provincial Accounting Service</li> <li>3. Norms and Standards</li> <li>4. Risk Management</li> </ol>		Programme 4: Financial Governance	<ol style="list-style-type: none"> <li>1. Programme Support</li> <li>2. Provincial Accounting Service</li> <li>3. Norms and Standards</li> <li>4. Risk Management</li> <li>5. Provincial Internal Audit</li> </ol>

Provincial Internal Audit unit to the department will be relocated to the department as from 01 April 2010 as per the resolution of EXCO.

Table 8.1: Payment on training: Provincial Treasury

Table 6.1: Payment on training: Provincial treasury									
	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited						
R thousand	2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13
Programme 1: Administration									
of which									
Subsistence and travel									
Payments on tuition									
Programme 2:	365	209	350	470			510	540	572
Subsistence and travel	365	209	350	470			510	540	572
Payments on tuition									
Programme 3:									
Subsistence and travel									
Payments on tuition									
Programme 4:									
Subsistence and travel									
Payments on tuition									
Total payments on training	365	209	350	470			510	540	572

Table 8.2: Information on training: Provincial Treasury

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited						
R thousand	2002/03	2003/04	2004/05	2005/06			2006/07	2007/08	2008/09
Number of staff									
Number of personnel trained									
of which									
Male	39	40	63	80	80	80	90	90	90
Female	58	61	85	100	100	100	100	120	120
Number of training opportunities									
of which									
Tertiary	5	1					5	5	5
Workshops	12	9	15	18	18	18	25	25	25
Seminars									
Other									
Number of bursaries offered	29	40	53	65	65	65	80	80	90
Numbers of interns appointed			5	10	10	10	10	15	15
Number of learnerships appointed	27			10	10	10	10	15	15
Number of days spent on training	70	45	91	100	100	100	120	120	120



# **Annexure to the Estimates of Provincial Expenditure**



**Table B.1: Specifications of receipts**

**Table B.1: Specification of receipts: Provincial Treasury**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
<b>Tax receipts</b>	-	-	-	-	-	-	-	-	0
Casino taxes									
Horse racing taxes									
Liquor licences									
Motor vehicle licences									
<b>Sales of goods and services other than capital assets</b>	37	43	52	50	50	57	54	53	51
Sale of goods and services produced by department (excluding capital assets)									
Sales by market establishments	37	43	52	50	50	57	54	53	51
Administrative fees									
Other sales									
<i>Of which</i>									
<i>Health patient fees</i>									
<i>Other (Specify)</i>									
Sales of scrap, waste, arms and other used current goods (excluding capital assets)									
<b>Transfers received from:</b>	-	-	-	-	-	-	-	-	0
Other governmental units									
Universities and technikons									
Foreign governments									
International organisations									
Public corporations and private enterprises									
Households and non-profit institutions									
<b>Fines, penalties and forfeits</b>									
<b>Interest, dividends and rent on land</b>	1,221	2,134	557	2,450	2,450	3,533	543	562	559
Interest	1,221	2,134	557	2,450	2,450	3,533	543	562	559
Dividends									
Rent on land									
<b>Sales of capital assets</b>	-	179	-	-	-	-	-	-	0
Land and subsoil assets									
Other capital assets		179							
<b>Financial transactions in assets and liabilities</b>	9	40	12				9	12	10
<b>Total departmental receipts</b>	1,267	2,396	621	2,500	2,500	3,590	606	627	620

Table B.2: Receipts: Sector specific "of which" items to be included in Table B.1

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
<b>Provincial Treasury</b>									
Tax receipts	0	0	0	0	0	0	0	0	0
.....									
<b>Sales of goods and services other than capital assets</b>	37	43	52	50	50	57	54	53	51
Sale of goods and services produced by department (excluding capital assets)									
Sales by market establishments	37	43	52	50	50	57	54	53	51
.....									
<b>Other sales</b>									
<i>Of which</i>									
<i>External examinations</i>									
<i>Other (Specify)</i>									
.....									
<b>Total departmental receipts</b>	1,267	2,396	621	2,500	2,500	3,590	606	627	620

**Table B.3: Payments and estimates by economic classification : Programme 1 : Administration**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
<b>Current payments</b>	<b>22 115</b>	<b>34 200</b>	<b>54 119</b>	<b>41 644</b>	<b>56 466</b>	<b>58 048</b>	<b>51 709</b>	<b>55 107</b>	<b>58 018</b>
Compensation of employees	10 303	15 092	20 736	27 237	27 947	27 488	29 488	30 964	32 886
Salaries and wages	8 964	13 172	17 994	21 087	20 659	21 680	22 803	23 494	24 551
Social contributions	1 339	1 920	2 742	6 150	7 288	5 808	6 685	7 470	8 335
<b>Goods and services</b>	<b>11 785</b>	<b>19 108</b>	<b>33 383</b>	<b>14 407</b>	<b>28 519</b>	<b>30 560</b>	<b>22 221</b>	<b>24 143</b>	<b>25 132</b>
<i>of which</i>	<b>11 785</b>	<b>19 108</b>	<b>33 383</b>	<b>14 407</b>	<b>28 519</b>	<b>30 560</b>	<b>22 221</b>	<b>24 143</b>	<b>25 132</b>
Administrative fees	7		62	87	94	21	94	101	106
Advertising	1 644	966	947	537	537	270	607	645	677
Assets <R5000	157	552	1 222	376	382	182	469	558	586
Audit cost: External	2 059	1 469	2 557	1 800	1 800	1 660	1 894	1 985	1 985
Bursaries (employees)									
Catering: Departmental activities	172	444	413	662	662	186	721	739	777
Communication	1 241	1 451	2 703	723	1 625	2 294	939	1 027	1 076
Computer services	649	922	1 712	767	767	1 962	812	859	902
Cons/prof:business & advisory services	2 024	2 929	8 949	2 199	12 304	8 838	1 394	1 703	1 790
Cons/prof: Infrastructre & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost									
Contractors			1 392	97	120	1 745	103	119	125
Agency & support/outourced services			1 058	111	137	1 489	119	121	123
Entertainment	74	390	460	129	119	112	140	153	161
Government motor transport									
Housing									
Inventory: Food and food supplies			75	49	47	69	61	67	72
Inventory: Fuel, oil and gas			222	237	147	107	185	198	213
Inventory:Learn & teacher support material									
Inventory: Raw materials				8	10	8	13	16	17
Inventory: Medical supplies									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	98	55	19	25	32	46	49	52	55
Inventory: Stationery and printing	707	938	541	525	472	779	573	716	804
Lease payments	409	4 317	4 607	212	5 180	5 748	7 632	7 905	8 175
Travel and subsistence	1 345	2 334	3 609	4 152	2 206	2 300	4 550	5 200	5 436
Training & staff development	331	833	1 694	1 106	966	989	1 180	1 224	1 272
Operating expenditure	20	194	582	189	161	247	233	275	287
Venues and facilities	63	193	140	397	369	704	428	453	465
<b>Other (big spending items not included above)</b>	<b>122</b>	<b>228</b>	<b>59</b>	<b>19</b>	<b>19</b>		<b>25</b>	<b>27</b>	<b>28</b>
<b>Transfers and subsidies (Total):</b>	<b>9</b>	<b>147</b>	<b>84</b>	<b>154</b>	<b>941</b>	<b>870</b>	<b>286</b>	<b>291</b>	<b>296</b>
Universities and technikons (T)				74	77		86	91	96
Households (T)		80	38	80	864	803	200	200	200
Social benefits (T)				40	824	783	100	100	100
Other transfers to households (T)		80	38	40	40	20	100	100	100
<b>Payments for capital assets</b>	<b>997</b>	<b>1 315</b>	<b>963</b>	<b>992</b>	<b>1 242</b>	<b>689</b>	<b>618</b>	<b>452</b>	<b>618</b>
Machinery and equipment	997	1 315	762	992	1 242	689	618	452	618
Transport equipment	544	189							
Other machinery and equipment	453	1 126	762	992	1 242	689	618	452	618
<b>Payments for financial assets</b>									
<b>Total economic classification</b>	<b>23 121</b>	<b>35 662</b>	<b>55 166</b>	<b>42 790</b>	<b>58 649</b>	<b>59 607</b>	<b>52 613</b>	<b>55 850</b>	<b>58 932</b>

**Table B.3: Payments and estimates by economic classification : Programme 2 : Sustainable Resource Management**

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
<b>Current payments</b>	<b>16 090</b>	<b>24 905</b>	<b>59 417</b>	<b>28 009</b>	<b>37 461</b>	<b>35 297</b>	<b>37 329</b>	<b>39 280</b>	<b>40 941</b>
Compensation of employees	9 590	13 724	17 070	18 902	20 354	21 892	24 340	25 601	26 722
Salaries and wages	8 355	11 988	14 946	15 042	16 494	18 392	19 527	20 606	21 487
Social contributions	1 235	1 736	2 124	3 860	3 860	3 500	4 813	4 995	5 235
<b>Goods and services</b>	<b>6 500</b>	<b>11 181</b>	<b>42 347</b>	<b>9 107</b>	<b>17 107</b>	<b>13 405</b>	<b>12 989</b>	<b>13 679</b>	<b>14 219</b>
<i>of which</i>	<b>6 500</b>	<b>11 181</b>	<b>42 347</b>	<b>9 107</b>	<b>17 107</b>	<b>13 405</b>	<b>12 989</b>	<b>13 679</b>	<b>14 219</b>
Administrative fees	401	7 835	38 756	4 520	12 520	9 288	4 796	5 028	5 279
Advertising			73						
Assets <R5000	160	623	217	366	366	72	434	458	482
Audit cost: External									
Bursaries (employees)									
Catering: Departmental activities	14	126	355	177	177	270	218	229	241
Communication	25	101	94	222	222	163	251	288	302
Computer services		93				40			
Cons/prof:business & advisory services	4 296	80		317	107	30	3 331	3 367	3 385
Cons/prof: Infrastructre & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost									
Contractors						7			
Agency & support/outourced services									
Entertainment	12	1	11	36	33	14	53	69	73
Government motor transport									
Housing									
Inventory: Food and food supplies			38	64	64	22	86	111	117
Inventory: Fuel, oil and gas						-	-	-	-
Inventory: Other consumables			37	21	21	13	22	25	26
Inventory: Stationery and printing	317	549	623	799	1 103	1 216	889	966	1 014
Lease payments	99	158	144	175	175	200	190	218	229
Owned & leasehold property expenditure									
Transport provided dept activity									
Travel and subsistence	1 004	1 452	1 852	1 938	1 987	1 847	2 136	2 270	2 387
Training & staff development	35	72	9	212	155	70	242	266	280
Operating expenditure			74	162	117	16	209	227	239
Venues and facilities	75	10	64	90	52	85	122	145	152
<b>Other (big spending items not included above)</b>	<b>62</b>	<b>81</b>		<b>8</b>	<b>8</b>	<b>47</b>	<b>10</b>	<b>12</b>	<b>13</b>
Rent on land									
<b>Payments for capital assets</b>	<b>264</b>	<b>874</b>	<b>808</b>	<b>223</b>	<b>223</b>	<b>370</b>	<b>280</b>	<b>235</b>	<b>240</b>
Buildings and other fixed structures									
Other fixed structures									
Machinery and equipment	264	874	702	223	223	370	280	235	240
Transport equipment									
Other machinery and equipment	264	874	702	223	223	370	280	235	240
Software and other intangible assets			106						
<b>Total economic classification</b>	<b>16 362</b>	<b>25 782</b>	<b>60 225</b>	<b>28 232</b>	<b>37 684</b>	<b>35 667</b>	<b>37 609</b>	<b>39 515</b>	<b>41 181</b>

Table B.3: Payments and estimates by economic classification : Programme 3 : Assets and Liabilities

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
<b>Current payments</b>	<b>4 610</b>	<b>7 052</b>	<b>13 013</b>	<b>14 972</b>	<b>17 772</b>	<b>16 653</b>	<b>19 022</b>	<b>20 264</b>	<b>21 163</b>
Compensation of employees	3 966	5 922	9 876	10 145	12 945	13 627	13 921	14 737	15 326
Salaries and wages	3 449	5 095	8 549	7 622	10 322	11 079	9 783	10 674	11 110
Social contributions	517	827	1 327	2 523	2 623	2 548	4 138	4 063	4 216
<b>Goods and services</b>	<b>644</b>	<b>1 130</b>	<b>3 137</b>	<b>4 827</b>	<b>4 827</b>	<b>3 026</b>	<b>5 101</b>	<b>5 527</b>	<b>5 837</b>
<i>of which</i>	<b>644</b>	<b>1 130</b>	<b>3 137</b>	<b>4 827</b>	<b>4 827</b>	<b>3 026</b>	<b>5 101</b>	<b>5 527</b>	<b>5 837</b>
Administrative fees			10						
Advertising	18	34	109	86	86		86	105	110
Assets <R5000	27	273	264	347	332	65	364	389	422
Audit cost: External									
Bursaries (employees)									
Catering: Departmental activities		61	86	193	167	27	203	241	255
Communication		20	50	219	186	121	230	254	267
Computer services		55	4	123	123	79	130	148	156
Cons/prof:business & advisory services	151	45	1 285	296	806	1 205	307	335	352
Cons/prof: Legal cost		5							
Contractors			4			20			
Entertainment	9		3	24	21	6	28	39	48
Inventory: Food and food supplies			16	53	56	25	57	67	75
Inventory: Raw materials						2			
Inventory: Other consumables			3		1	18			
Inventory: Stationery and printing	78	131	314	310	283	248	319	380	417
Lease payments		57	58	83	83	78	85	92	98
Travel and subsistence	222	358	858	2 012	1 685	995	2 031	2 100	2 194
Training & staff development	64	1		897	857		1 067	1 143	1 195
Operating expenditure		29	25	59	21	75	61	69	74
Venues and facilities	13	42	48	95	95	62	103	126	133
<b>Other (big spending items not included above)</b>	<b>62</b>	<b>19</b>		<b>30</b>	<b>25</b>		<b>30</b>	<b>39</b>	<b>41</b>
Interest and rent on land									
Interest									
Rent on land									
<b>Transfers and subsidies (Total):</b>	<b>2</b>		<b>656</b>						
Provinces and municipalities (T)	2								
Municipalities (T)	2								
Municipalities (m) (T)	2								
Households (T)			656						
Social benefits (T)			656						
Other transfers to households (T)									
<b>Payments for capital assets</b>	<b>313</b>	<b>903</b>	<b>426</b>	<b>206</b>	<b>206</b>	<b>273</b>	<b>199</b>	<b>181</b>	<b>143</b>
Buildings and other fixed structures									
Other fixed structures									
Machinery and equipment	313	903	426	206	206	273	199	181	143
Transport equipment									
Other machinery and equipment	313	903	426	206	206	273	199	181	143
<b>Payments for financial assets</b>									
<b>Total economic classification</b>	<b>4 925</b>	<b>7 955</b>	<b>14 095</b>	<b>15 178</b>	<b>17 978</b>	<b>16 926</b>	<b>19 221</b>	<b>20 445</b>	<b>21 306</b>

Table B.3: Payments and estimates by economic classification : Programme 4 : Financial Governance

R thousand	Outcome			Main appropriation	Adjusted appropriation 2009/10	Revised estimate	Medium-term estimates		
	2006/07	2007/08	2008/09				2010/11	2011/12	2012/13
<b>Current payments</b>	<b>5 404</b>	<b>6 665</b>	<b>12 005</b>	<b>22 089</b>	<b>19 799</b>	<b>18 940</b>	<b>23 308</b>	<b>24 846</b>	<b>26 126</b>
Compensation of employees	4 285	4 903	8 748	17 404	15 604	14 108	18 440	19 590	20 655
Salaries and wages	3 503	3 997	7 361	12 558	11 661	11 064	13 093	14 129	15 414
Social contributions	782	906	1 387	4 846	3 943	3 044	5 347	5 461	5 241
<b>Goods and services</b>	<b>1 119</b>	<b>1 762</b>	<b>3 257</b>	<b>4 685</b>	<b>4 195</b>	<b>4 832</b>	<b>4 868</b>	<b>5 256</b>	<b>5 471</b>
<i>of which</i>	<b>1 119</b>	<b>1 762</b>	<b>3 257</b>	<b>4 685</b>	<b>4 195</b>	<b>4 832</b>	<b>4 868</b>	<b>5 256</b>	<b>5 471</b>
Administrative fees	31	32	32	31	31	121	30	46	48
Advertising	24	27	27	38	38	38	38	30	32
Assets <R5000	1	6	79	248	238	133	258	284	295
Audit cost: External			609			1 444			
Catering: Departmental activities	22	27	80	183	158	134	208	238	253
Communication	30	49	76	212	201	138	259	286	290
Cons/prof:business & advisory services	-	500	-	1 064	1 023	100	1 021	1 072	1 125
Contractors	47	23	28	136	136	137	136	200	210
Agency & support/outsource services			834						
Entertainment			2	16	8	4	20	29	36
Government motor transport	166	122	89	179	179	179	179	240	252
Inventory: Food and food supplies	9	9	26	32	35	32	38	50	61
Inventory: Other consumables			7	15	15	5	8	10	12
Inventory: Stationery and printing	61	59	144	584	539	561	506	572	587
Travel and subsistence	668	799	1 058	1 584	1 321	1 570	1 743	1 695	1 742
Training & staff development			36	250	160		291	321	331
Operating expenditure	7	7	66	22	22	47	25	28	30
Venues and facilities	13	13	20	38	38	154	45	58	61
<b>Other (big spending items not included above)</b>	<b>2</b>	<b>47</b>	<b>2</b>	<b>18</b>	<b>18</b>	<b>-</b>	<b>28</b>	<b>36</b>	<b>42</b>
Interest and rent on land									
<b>Payments for capital assets</b>	<b>218</b>	<b>92</b>	<b>413</b>	<b>449</b>	<b>779</b>	<b>1 105</b>	<b>343</b>	<b>278</b>	<b>340</b>
Buildings and other fixed structures									
Machinery and equipment	37	92	413	449	779	1 105	343	278	340
Transport equipment									
Other machinery and equipment	37	92	413	449	779	1 105	343	278	340
<b>Payments for financial assets</b>									
<b>Total economic classification</b>	<b>5 624</b>	<b>6 757</b>	<b>12 418</b>	<b>22 538</b>	<b>20 578</b>	<b>20 045</b>	<b>23 651</b>	<b>25 124</b>	<b>26 466</b>







